- (e) Participate in planning, programming, and budgeting activities that relate to assigned areas of responsibility.
- (f) Promote, with respect to the reserve components, coordination, cooperation, and mutual understanding within the Department of Defense and among the Department of Defense and other federal agencies, state and local governments, the civilian community at large, and the employers of Reserve component personnel.
- (g) Promote family support plans, policies, and programs in line with the reserve component mission.
- (h) Serve on boards, committees, and other groups pertaining to assigned functional areas and represent the Secretary of Defense on reserve component matters outside the Department.
- (i) Consistent with 10 U.S.C. 675, coordinate issues and positions of the Reserve Force Policy Board (RFPB) and review reports of the RFPB prior to forwarding to the USD(P&R) and the Secretary of Defense. Provide administrative staff support to the RFPB.
- (j) Serve as the vice chairman of the Conventional Forces Readiness Committee.
- (k) Perform such other functions as the USD(P&R) and the Secretary of Defense may prescribe.

§ 344.5 Relationships.

- (a) In the performance of assigned functions and responsibilities, the ASD(RA) shall serve under the authority, direction, and control of the USD(P&R) and shall:
 - (1) Report directly to the USD(P&R).
- (2) Exercise authority, direction, and control over the National Committee for Employer Support of the Guard and Reserve.
- (3) Coordinate and exchange information with the OSD officials, Head of the DoD components, and Federal officials having collateral or related functions.
- (4) Use existing facilities and services of the Department of Defense or other Federal Agencies, whenever practicable, to avoid duplication and to achieve maximum efficiency and economv.
- (b) Other OSD officials and the Heads of the DoD components shall coordinate with the ASD(RA) on all matters

related to the responsibilities and functions cited in §344.4.

§ 344.6 Authorities.

The ASD(RA) is hereby delegated authority to:

- (a) Act for the Secretary of Defense. in accordance with section 411 of Pub. L. 103-160 and future authorization acts that contain this provision, to increase the authorized end strength for Reserve personnel by not more than 2 percent of the prescribed Reserve personnel end strength, or such other percentage as shall be authorized by statute, when the increase is in the national interest.
- (b) Issue DoD Instructions, DoD publications, and one-time directive-type memoranda, consistent with DoD 5025.1-M,1 that implement policies approved by the Secretary of Defense in assigned fields of responsibility. Instructions to the Military Departments shall be issued through the Secretaries of those Departments. Instructions to the Commanders of the Unified Combatant Commands shall be communicated through the Chairman of the Joint Chiefs of Staff.
- (c) Obtain reports, information, advice, and assistance, consistent with DoD Directive 8910.1,² as necessary, to carry out assigned functions.
- (d) Communicate directly with Heads of the DoD Components. Communications to the Unified Combatant Commands shall be transmitted through the Chairman of the Joint Chiefs of Staff
- (e) Communicate with other Government officials, representatives of the legislative branch, members of the public, and representatives of foreign governments, as appropriate, in carrying out assigned functions.

PART 352a—DEFENSE **FINANCE** AND **ACCOUNTING SERVICE** (DFAS)

Sec.

352a.1 Purpose.

¹Copies may obtained, at cost, from the National Technical Information Service (NTIS), US Department of Commerce, 5285 Port Royal Road, Springfield, VA 22161.

² See footnote 1 to §344.6(b).